

HEART OF GEORGIA ALTAMAHA REGIONAL COMMISSION REGIONAL WORK PROGRAM

Introduction

The following is the Regional Work Program of the Heart of Georgia Altamaha Regional Commission which describes the specific actions and activities the staff and Regional Council have chosen to undertake to implement the plan over the next five fiscal years. These actions include only those determined reasonable and feasible for the agency given its limited missions of technical assistance and coordination for and on behalf of its member local governments and the State of Georgia. As part of the RC Regional Work Program, at least one of the plan's recommended consistent implementation actions is included for each identified need, goal, objective, and every policy statement/priority in the plan. As noted earlier, not all of the "recommended consistent implementation actions" of the plan are included in the RC Regional Work Program. The recommended consistent implementation actions of the plan were included as a menu of specific "how-to" ideas beyond the general guidance of required policy statements/priorities for any party interested in implementing the plan and improving the region. The RC Regional Work Program is in the format of a spreadsheet that includes a description of each included implementation action/strategy, a cross-reference to the plan element and policy statement/priority addressed, a proposed timeframe for implementation of each activity, an identification of parties (other than the RC) responsible for or assisting with implementation, and estimated costs/funding sources.

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ELEMENT/POLICY STATEMENT/ PRIORITY	IMPLEMENTATION ACTION/STRATEGY	FISCAL YEARS					RESPONSIBLE PARTIES OTHER THAN RC	RC ESTIMATED COST	FUNDING SOURCE
		2012	2013	2014	2015	2016			
ED 1-1.1	Support/provide T/A with Certified Literate Community Program development/ implementation as needed.	X	X	X	X	X	Local governments, Office of Adult Literacy, State Service Delivery Region 9 Staff, Ga. Dept. of Tech. and Adult Educ.	Part of Econ. Dev. Planning (\$110K/yr.)	DCA, DECD, Local
ED 1-1.5	Provide T/A with leadership development programs.	X	X	X	X	X	Coop. Extens., State Service Delivery Region 9 Staff	Part of Econ. Dev. Planning (\$110K/yr.)	DCA, DECD, Local
ED 1-1.6	Support, coordinate, and develop implementation of WIA programs	X	X	X	X	X	DOL, WIA Board, JTU	\$1.5 million (WIA Admin.)	DOL
ED 1-2.4	Cooperate with regional agencies working to increase business community involvement in improving educational and skill levels.	X	X	X	X	X	State Service Delivery Region 9 Staff, WIA Board	Part of Econ. Dev. Planning (\$110K/yr.)	DCA, DECD, Local
ED 1-3.1	Provide continuing support/advocacy for expansion of region's technical colleges (facilities and programs).	X	X	X	X	X	Technical Colleges, State Service Delivery Region 9 Staff	Part of Econ. Dev. Planning (\$110K/yr.)	DCA, DECD, Local

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ED 1-3.4-7	Cooperate with regional efforts to encourage educational system improvements, such as technological work force skills, continuing education and applied curriculum areas, and ensure WIA coordination.	X	X	X	X	X	State Service Delivery Region 9 Staff, BOEs, WIA	Part of Econ. Dev. Planning (\$110K/yr.) Part of WIA	DCA, DECD, Local, DOL
ED 1-3.8	Advocate the location of a satellite University System campus south of I-16 within the region.	X	X	X	X	X	State Service Delivery Region 9 Staff, University System	Part of Econ. Dev. Planning (\$110K/yr.)	DCA, DECD, Local
ED 1-4.1, PF 1-4.1	Continue to provide T/A with expansion of Section 5311 rural public transit systems as needed.	X	X	X	X	X	Local governments, DOT	Part of Transportation Planning (\$100K/yr.)	DOT, Local
ED 1-4.2, PF 1-4.2	Continue to encourage support and provide oversight for Coordinated Transportation System.	X	X	X	X	X	DHS, Local governments	\$100,000 (Aging) \$80,000 (Admin)	DHS
ED 1-4.3	Encourage/promote the WIA Program to assist educational/ skills attainment.	X	X	X	X	X	RC, WIB	Part of WIA	DOL
ED 1-5.3	Encourage the establishment of a Job Fair and other ongoing cooperative efforts in every region county	X	X	X	X	X	RC, WIB	Part of WIA	DOL

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ED 2-1.1, 2-1.3-8, 2-1.10, 2-1.11, PF 1-1.1-3	By such means as supporting formation of active associations for major highways and advocating adequate DOT funding for local road/street improvements, encourage continued improvement of region's highway system (early completion of GRIP; U.S. 280, U.S. 301, Georgia 15; and U.S. 23 upgrades; four-lane connector development; and circular routes around major communities).	X	X	X	X	X	DOT, Local governments, Chambers	Part of Transportation Planning (\$100K/yr.) Part of EDA Planning (\$100K/yr.)	DOT, Local EDA, Local
ED 2-2.1, PF 2-1.1	Provide T/A to local governments seeking expansion of water/sewer facilities, including grant-writing and administration.	X	X	X	X	X	Local governments	Part of Grant Writing (\$200 K/yr.)	Local, DCA
ED 2-2.2-3, PF 2-1.2-3	Encourage scientific study/investigation of regional water availability and development of appropriate alternatives to Floridan Aquifer.	X	X	X	X	X	DNR	Part of Env. Planning (\$100K/yr.)	DNR, Local
ED 2-2.8, NR 1-1.6, NR 2-1.1, PF 2-1.2, LU 1-3.1	Support and assist the Georgia state and regional water planning efforts.	X	X	X	X	X	EPD	Part of Env. Planning (\$100K/yr.)	DNR, Local
ED 2-2.5, PF 2-1.5	Encourage water conservation measures by local governments and others, and provide T/A as requested with brochures/mailling.	X	X	X	X	X	Local governments, DNR	Part of Env. Planning (\$100K/yr.)	DNR, Local
ED 2-2.6, 2-2.7	Participate in TMDL planning with EPD.	X					EPD, Local governments	\$20,000 (FY12) As funded \$90K/yr. (need)	EPD

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ED 2-3.1 and 2-3.3, PF 2-2.2, PF 2-2.4	Encourage and advocate state assistance and incentives for private sector telecommunications development to assure equal access to information services within region.	X	X	X	X	X	Utility Cos., Chambers/Dev. Auths., Priv. Bus.	Part of Econ. Dev. Planning (\$110K/yr.) Part of EDA Planning (\$100K/yr.)	DCA, DECD, Local EDA, Local
ED 2-3.2, PF 2-2.3	Encourage local investment and formation of partnerships as appropriate to expedite telecommunications infrastructure/services development.	X	X	X	X	X	Chambers, Dev. Auths., Utility Cos.	Part of Econ. Dev. Planning (\$110K/yr.) Part of EDA Planning (\$100K/yr.)	DCA, DECD, Local EDA, Local
ED 2-4.3, 2-4.6, PF 1-3	Advocate and support development of rail passenger service through the region, and encourage regular contact with legislators, DOT, Georgia Rail Passenger Authority, others to keep region's needs at forefront.	X	X	X	X	X	Local governments, Chambers, Dev. Auths., State Service Delivery Region 9 Staff	Part of Transportation Planning (\$100K/yr.)	DOT, Local
ED 2-4.4, PF 1-3	Support and encourage implementation of Georgia Rail Passenger Authority's State Rail Plan's proposed Macon to Atlanta route and Macon through region routes.	X	X	X	X	X	Local governments, Chambers, Dev. Auths., State Service Delivery Region 9 Staff	Part of Transportation Planning (\$100K/yr.)	DOT, Local
ED 2-4.5, PF 1-3	Support retention of Amtrak passenger service and continued improvement of depot/passenger facilities in Jesup.	X	X	X	X	X	Amtrak, Local Tourism Board	Part of Transportation Planning (\$100K/yr.)	DOT, Local

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ED 2-5.1	Encourage legislative and other support for continued expansion/development of ports in Brunswick and Savannah.	X	X	X	X	X	Ga. Ports Auth., Chambers, Local governments, State Service Delivery Region 9 Staff	Part of Transportation Planning (\$100K/yr.)	DOT, Local
ED 2-6.1-5, PF 1-2.1-5	Support and advocate continued expansion/development of region's airports and available service, including full implementation/funding of DOT State Airport Plan (local airport upgrades), upgrade to Level III for Baxley or Hazlehurst area airport, expansion of Macon and Savannah airports, development of second Georgia airport in South Georgia/Macon, and continuing development of Middle Georgia College's Aviation Campus (Eastman).	X	X	X	X	X	DOT, Local governments, Chambers, Dev. Auths., DTAE, State Service Delivery Region 9 Staff	Part of Transportation Planning (\$100K/yr.) Part of EDA Planning (\$100K/yr.)	DOT, Local EDA, Local
ED 3-1.1-9	Support local chambers/development authorities in their efforts and utilize the WIA Program to obtain and provide programs and services to determine and address industry/business needs.	X	X	X	X	X	State Service Delivery Region 9 Staff, Chambers, Dev. Auths.	Part of Econ. Dev. Planning (\$110K/yr.) Part of EDA Planning (\$100K/yr.)	DCA, DECD, Local EDA, Local

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ED 3-2.1	Encourage active chambers and development authorities regionwide.	X	X	X	X	X	Chambers, Dev. Auths.	Part of Econ. Dev. Planning (\$110K/yr.) Part of EDA Planning (\$100K/yr.)	DCA, DECD, Local EDA, Local
ED 3-2.3	Provide T/A to local governments seeking to improve local amenities and provide higher quality of life to attract executives/professionals who will live/work within region.	X	X	X	X	X	Local governments, Chambers, Dev. Auths.	Part of General Planning (\$350K/yr.)	DCA, Local
ED 3-3	Support economic development efforts which utilize or promote existing or appropriate alternative agricultural crops and products for the region, including processing and marketing development.	X	X	X	X	X	Local governments, Chambers, Dev. Auths., Coop. Ext., DCA, DECD, EDA, USDA	Part of Econ. Dev. Planning (110K/yr.) Part of EDA Planning (100K/yr.) Part of Grant Writing (200K/yr.)	Local, State, EDA
ED 4-1.1	Provide T/A as requested with grant-writing, etc. to communities seeking to upgrade infrastructure, particularly water and sewer capacity.	X	X	X	X	X	Local governments, Chambers, Dev. Auths.	Part of Grant Writing (\$200K/yr.)	Local, DCA

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ED 4-1.2-4	Support development of local industrial parks with in-place utilities and appropriate speculative buildings, and advocate state development of mega-site within region for industrial recruitment.	X	X	X	X	X	Dev. Auths., Chambers, Local governments, State Service Delivery Region 9 Staff, DECD, One Georgia	Part of EDA Planning (\$100K/yr.) Part of Econ. Dev. Planning (\$110K/yr.)	EDA, Local DCA, DECD, Local
ED 4-2	Encourage/support development of organized planning for recruiting targeted industries to region.	X	X	X	X	X	State Service Delivery Region 9 Staff, Dev. Auths., Chamber, Tech. Colleges, DECD, Ga. Tech	Part of Econ. Dev. Planning (\$110K/yr.) Part of EDA Planning (\$100K/yr.)	DCA, DECD, Local EDA, Local
ED 4-2.7	Encourage and support efforts to locate state and federal offices within the region	X	X	X	X	X	State Service Delivery Region 9 Staff, Dev. Auths., Chambers, State and Federal Agencies	Part of Econ. Dev. Planning (\$110K/yr.) Part of EDA Planning (\$100K/yr.)	DCA, DECD, Local EDA, Local
ED 4-3	Provide T/A as requested to Chambers, Development Authorities, and others in preparation for new industry location; encourage efforts to increase awareness of need for economic development; and encourage collaboration/cooperation by groups of counties and provision of incentives for industrial recruitment.	X	X	X	X	X	Chambers, Dev. Auths., DECD	Part of EDA Planning (\$100K/yr.) Part of Econ. Dev. Planning (\$110K/yr.)	EDA, Local DCA, DECD, Local

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ED 5-1.1-3	Support and advocate State Service Delivery Region 9 Staff's efforts to provide local/regional economic development education/training for local leaders through ongoing support of Georgia Academy for Econ. Dev. within region, and other Regional and County Leadership Programs.	X	X	X	X	X	State Service Delivery Region 9 Staff, Chambers, Dev. Auths., Coop. Extension, DCA	Part of Econ. Dev. Planning (\$100K/yr.)	DCA, DECD, Local
ED 5-2.1	Join with State Service Delivery Region 9 Staff and others to identify, promote, and coordinate regional economic development activities and partnerships.	X	X	X	X	X	Chambers, Dev. Auths., State Service Delivery Region 9 Staff, Utility Cos.	\$10K Part of Econ. Dev. Planning (\$110K/yr.)	DCA, DECD DCA, DECD, Local
ED 5-2.5	Encourage formation of clusters/alliances among counties to promote cooperation and share resources/expenses to foster economic development projects.	X	X	X	X	X	Local governments, Chambers, Dev. Auths., State Service Delivery Region 9 Staff	Part of Econ. Dev. Planning (\$110K/yr.) Part of EDA Planning (\$100K/yr.)	DCA, DECD, Local EDA, Local
ED 5-2.8, LU 1-3.1	Support and assist Fort Stewart regional planning and Joint Land Use Study efforts.	X	X	X	X	X	Local governments, DOD, Coastal RC	Part of General Planning (\$350K/yr.) Part of Econ. Dev. Planning (\$110K/yr.)	DCA, Local, DOD DCA, DECD, Local
ED 5-3.2, ED 6-2.5	Support creation and maintenance of regional marketing web sites with links to local communities.	X	X	X	X	X	Chambers, Dev. Auths., Local governments, State Service Delivery Region 9 Staff, DECD	\$10K/yr.	DECD, DCA, Local

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ED 5-3.3	Encourage pooling of local funds for regional marketing with initial emphasis on advertising and multi-county infrastructure needs.	X	X	X	X	X	Local governments, Chambers, Dev. Auths., State Service Delivery Region 9 Staff, Tech. Colleges	\$25K/yr. Part of Econ. Dev. Planning (\$110K/yr.)	Local DCA, DECD, Local
ED 5-3.6	Advocate promotion of region's post-secondary educational system, particularly technical colleges, for workforce training/retraining.	X	X	X	X	X	DTAE, Workforce Inv. Board, Chambers	Part of Econ. Dev. Planning (\$100K/yr.) Part of WIA	DCA, DECD, Local DOL
ED 6-1.1-2	Encourage/support downtown and small town revitalization through programs such as Main Street and Better Hometown and active DDAs.	X	X	X	X	X	DECD, DCA, DDAs, DNR/HPD, Ga. Trust	Part of Econ. Dev. Planning (\$110K/yr.) Part of Pres. Planning (\$100K/yr.)	DCA, DECD, Local HPD
ED 6-1.3-5	Provide T/A with pursuing available revitalization grants and preservation tax incentives and downtown design assistance.	X	X	X	X	X	DNR/HPD, Ga. Trust	Part of Pres. Planning (\$100K/yr.)	HPD
ED 6-2.2	Encourage the use of marketing studies by local communities to identify the types of businesses which would thrive under downtown revitalization and the appropriate approaches to attract them, with particular attention to Better Hometown and Main Street communities.	X	X	X	X	X	Local governments, DDAs, UGA, Ga. Tech	\$20K/study Part of Econ. Dev. Planning (\$110K/yr.) Part of Pres. Planning (\$100K/yr.)	Local, UGA, Ga. Tech DCA, DECD, Local

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ED 7-1.3	Encourage continued support, development, and promotion of local festivals.	X	X	X	X	X	Local governments, Tourism Boards, Chambers	Part of Econ. Dev. Planning (\$110K/yr.)	DCA, DECD, Local
ED 7-1.5	Advocate creation and continued enhancement of state parks in the region.	X	X	X	X	X	Local governments, Chambers, Tourism Boards, DNR	Part of General Planning (\$350K/yr.)	DCA, Local
ED 7-1.6	Advocate the purchase of additional land in the region by the state for the development of new public fishing and wildlife management areas.	X	X	X	X	X	DNR, EPD, Local governments	Part of Env. Planning (\$110K/yr.) Part of General Planning (\$350K/yr.)	DNR, Local DCA, Local
ED 7-1.7, PF 1-4.5	Support and advocate efforts to develop the region as a destination for beginning/intermediate cyclists.	X	X	X	X	X	DOT, Chambers, Tourism Boards, Local governments	Part of Transportation Planning (\$100K/yr.) Part of General Planning (\$350K/yr.)	DOT, DCA, Local
ED 7-2.1-2	Support the establishment of a Regional Tourism Council as a forum for cooperation and coordination, and advocate funding for a state consultant based in the region.	X	X	X	X	X	State Service Delivery Region 9 Staff, Tourism Boards, Local governments, DECD, Chambers	Part of Econ. Dev. Planning (\$110K/yr.)	DCA, DECD, Local
ED 7-2.6	Encourage the coordination and cooperative scheduling of local festivals.	X	X	X	X	X	Regional Tourism Council, Tourism Boards, Local governments, Chambers	Part of Econ. Dev. Planning (\$110K/yr.)	DCA, DECD, Local

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NR 1-1.1	Continue to provide technical assistance to local governments with adopting ordinances to protect significant groundwater recharge areas which meet DNR's Minimum Environmental Planning Criteria.	X	X	X			Local governments, DNR, DCA	Part of General Planning (\$350K/yr.) Part of Env. Planning (\$100K/yr.)	DCA, Local DNR, Local
NR 1-1.3, NR 1-1.6, NR 2-1.1, PF 2-1.2	Support the state's continuing scientific investigation of the region's groundwater supplies and recharge areas, including how best to protect significant aquifer recharge areas, and their importance to the region and its water usage.	X	X	X	X	X	DNR/EPD	Part of Env. Planning (\$100K/yr.)	DNR, Local
NR 1-2.1	Continue to encourage the conservation of protected river corridors by providing technical assistance to local governments with adopting river corridor protection ordinances which meet DNR's Minimum Environmental Planning Criteria.	X	X	X			Local governments, DNR, DCA	Part of General Planning (\$350K/yr.) Part of Env. Planning (\$100K/yr.)	DCA, Local DNR, Local
NR 1-2.4, PF 4-1.3	Provide technical assistance, such as grant writing, to local governments to encourage the development of more public recreational areas and access along the region's rivers.	X	X	X	X	X	Local governments	Part of Grant Writing (\$200K/yr.)	Local, DCA
NR 1-2.5, NR 1-2.8, PF 4-1.4, ED 7-1.4	Support the utilization of the region's rivers for nature-based/adventure tourism purposes.	X	X	X	X	X	Local governments, Chambers, Tourism Boards, DNR, DECD	Part of Econ. Dev. Planning (\$110K/yr.)	DCA, DECD, Local

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NR 1-2.6, PF 4-1.5	Advocate the state's purchase of land along the region's rivers for greenways and wildlife habitats.	X	X	X	X	X	DNR, EPD	Part of Env. Planning (\$100K/yr.)	DNR, Local
NR 1-2.7, ED 2-2.7	Support and encourage development and implementation of TMDL Plans appropriate to the region.	X	X	X	X	X	DNR, EPD, Local governments	Part of Env. Planning (\$100K/yr) Part of General Planning (\$350k/yr.)	EPD, DCA, Local
NR 1-3.3	Encourage increased awareness and knowledge of the location and importance of the region's prime farmland.	X	X	X	X	X	DNR, DOT	Part of Env. Planning (\$100K/yr.) Part of General Planning (\$350K/yr.)	DNR, Local DCA, Local
NR 1-4.1	Continue to encourage the protection of the region's wetlands by providing technical assistance to local governments with adopting wetlands protection ordinances which meet DNR's Minimum Environmental Planning Criteria.	X	X	X			Local governments, DNR, DCA	Part of General Planning (\$350K/yr.) Part of Env. Planning (\$100K/yr.)	DCA, Local DNR, Local
NR 2-1.5	Encourage the increased utilization of the Nature Conservancy of Georgia as a means of providing public information on the region's natural resources, particularly the Altamaha River.	X	X	X	X	X	Nature Conservancy	Part of Env. Planning (\$100K/yr.)	DNR, Local

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NR 2-1.6	Develop/maintain Regionally Important Resources plan/inventory in accordance with state standards, and encourage protection of identified resources coordinated with other planning/protection efforts at the local, regional, and state levels.	X	X	X			DCA, DNR, Local governments	Part of General Planning (\$350K/yr.)	DCA, Local
NR 3-1.1, PF 4-1.2	Encourage the purchase and development of lands within the region for wildlife management areas, state parks or natural areas by the state or other public and private agencies.	X	X	X	X	X	DNR, Nature Conservancy, Chambers	Part of Env. Planning (\$100K/yr.)	DNR, Local
NR 3-1.3, ED 7-1.4, PF 4-1.3	Provide T/A to encourage greater access along the region's rivers through the development of more public recreation areas and boat landings and support of Altamaha River Partnership activities.	X	X	X	X	X	DNR, RC&D, Tourism Boards, Altamaha River Partnership, DCA	Part of General Planning (\$350K/yr.) Part of Grant Writing (\$200K/yr.) Part of Transportation Planning (\$100K/yr.)	DCA, Local Local, DCA DOT, Local
NR 3-1.4, NR 2-1.2	Advocate and encourage the creation of large environmental learning centers/nature parks, such as Moody Forest in Appling County, through appropriate public or private agencies.	X	X	X	X	X	DNR, Nature Conservancy, Univ. System, Tourism Board	Part of Env. Planning (\$100K/yr.)	DNR, Local

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NR 3-2.2, 2.4, PF 4-1.4	Support marketing of hunting, fishing, agritourism, and nature-based/adventure tourism opportunities within the region by assisting in the development of map(s) and other promotional materials showing the region's recreation facilities, boat landings, and parks.	X	X	X	X	X	DNR, DEcD, Chambers, Tourism Boards, DCA, Altamaha River Partnership, Ga. Tech	Part of Env. Planning (\$110K/yr.) Part of Econ. Dev. Planning (\$100K/yr.)	DNR, Local DCA, DEcD, Local
HR 1-1	Promote preservation of the region's historic resources through provision of technical assistance with updating/expanding cultural resource surveys, preparation of National Register nominations, local and state recognition programs/markers, expansion of historic resource element of local comprehensive plans, incorporation into local planning/zoning, and/or public information and education programs.	X	X	X	X	X	DNR, HPD, Ga. Hist. Soc., Local Hist. Socs., Ga. Trust, HRAC	Part of Pres. Planning (\$110K/yr.) Part of General Planning (\$350K/yr.)	HPD DCA, Local
HR 1-2	Provide T/A to increase local efforts and regional cooperation to document/preserve significant historic resources through local, regional, and statewide organizations, and heritage education.	X	X	X	X	X	Local Hist. Socs., Ga. Trust, Georgia Hist. Soc., HRAC, DNR/HPD, BOEs	Part of Pres. Planning (\$100K/yr.)	HPD

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HR 2-1	Provide T/A/encourage preservation of region's rural character which supports sustainable economic development through adaptive use of existing built environment, nomination/recognition of Centennial Farms, designation of Scenic Byways, promotion of Woodpecker Trail/other tourist routes, and other means.	X	X	X	X	X	DDAs, Chambers, HPD/DNR, DOT, Woodpecker Trail Assoc.	Part of Pres. Planning (\$100K/yr.) Part of Transportation Planning (\$110K/yr.)	HPD DOT, Local
ED 6-1, 6-2, HR 2-2	Support and provide T/A as needed to utilize historic preservation as a tool to assist downtown revitalization efforts, including Main Street and Better Hometown program participation, DDA activation/utilization, creation of National Register historic districts, and grant-writing assistance.	X	X	X	X	X	DCA, DECD, Ga. Trust, DDAs, HPD/DNR	Part of Pres. Planning (\$100K/yr.) Part of Econ. Dev. Planning (\$110K/yr.) Part of Grant Writing (\$200K/yr.)	HPD DCA, DECD, Local Local, DCA
HR 2-3, 2-1	Encourage and support heritage-related festivals within the region and other heritage tourism and agritourism efforts, such as tours, brochures, and the like.	X	X	X	X	X	Tourism Bds., Hist. Socs., Chambers	Part of Econ. Dev. Planning (\$110K/yr.) Part of Pres. Planning (\$100K/yr.)	DCA, DECD, Local HPD

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PF 1-1, LU 1-1	Provide transportation planning T/A to Ga. DOT to help develop increased transportation capacity in region, including expansion of GIS and GPS databases.	X	X	X	X	X	DOT	Part of Transportation Planning (\$100K/yr.) Part of GIS (\$150K/yr.)	DOT, Local Local, DCA, DOT
PF 1-1	Provide T/A to DOT with mitigation of environmental issues through project reviews and other means.	X	X	X	X	X	DOT	Part of Transportation Planning (\$100K/yr.)	DOT, Local
PF 1-1, PF 1-4, HR 2-2	Encourage/assist local governments and affiliated organizations with preparing and administering TE grant applications for transportation-related community enhancements.	X	X	X	X	X	DOT	Part of Transportation Planning (\$100K/yr.) Part of Grant Writing (\$200K/yr.)	DOT, Local Local, DCA, DOT
PF 1-1.4 and 1-1.6	Support and provide T/A with marketing and other improvement efforts for Woodpecker Trail (GA 121), Wiregrass Trail (GA 57), and other interstate alternatives through region.	X	X	X	X	X	Woodpecker and Wiregrass Trail orgs., Tourism Boards, Chambers, DOT, RC&D	Part of Transportation Planning (\$100K/yr.)	DOT, Local
PF 1-1.5	Encourage and provide T/A as needed with possible scenic byway designations in region.	X	X	X	X	X	DOT, Chambers, Tourism Boards, Woodpecker/Wiregrass Trail orgs.	Part of Transportation Planning (\$100K/yr.)	DOT, Local

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		2012	2013	2014	2015	2016			
PF 1-4.3, 4.5	Encourage development of pedestrian/bike paths/state bike routes through the region as a means of alternative transportation.	X	X	X	X	X	DOT, Local governments, Chambers	Part of Transportation Planning (\$100K/yr.)	DOT, Local
PF 1-4.5	Maintain a regional bike/pedestrian plan and utilize for transportation and economic development of the region.	X	X	X			DOT, Chambers, Tourism Boards, Local governments	Part of Transportation Planning (\$100K/yr.)	DOT, Local
PF 2-1.4-5, ED 2-2.4, 2.5	Encourage the use of recycled water and other conservation measures by industries and local governments in the region.	X	X	X	X	X	Dev. Auths., Loc. Indust., DNR, EPD	Part of Env. Planning (\$100K/yr.)	DNR, Local
PF 2-1.6	Provide T/A as needed to encourage local communities to develop appropriate drainage and stormwater facilities.	X	X	X	X	X	Local governments, DCA	Part of Env. Planning (\$100K/yr.) Part of General Planning (\$350K/yr.)	DNR, Local DCA, Local
PF 2-1.7, TA 2-5	Support growth corridors in the region through encouraging coordinated planning and interconnection/mutual aid between nearby water systems.	X	X	X	X	X	Local governments, Dev. Auths., Chambers	Part of General Planning (\$350K/yr.)	DCA, Local
PF 2-3	Provide T/A with Solid Waste Management Plans, including 5-Year Updates and new full Plan Updates.	X	X	X	X	X	Local governments, DCA	\$100K Part of General Planning (\$350K/yr.)	DCA, Local

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		2012	2013	2014	2015	2016			
PF 2-3.2	Provide T/A to local governments seeking to implement recycling and/or other solid waste conservation measures.	X	X	X	X	X	Local governments, DCA, GEFA, Beautification Groups/KAB	\$10K/yr. Part of Grant Writing (\$200K/yr.)	DCA, GEFA, Local, DCA
PF 4-2	Support development of quality libraries through increased state funding for facilities, equipment, services, and technological access.	X	X	X	X	X	Library Bds., DTAE	Part of Grant Writing (\$200K/yr.) Part of General Planning (\$350K/yr.)	Local, DCA, US Dept. of Educ., DTAE
PF 3-2.1-2	Provide GIS/mapping T/A to encourage provision of E-911 services and street naming/property numbering systems region-wide.	X	X	X	X	X	Local governments, EMAs	Part of GIS (\$150K/yr.)	Local, DCA
PF 3-1, PF 3-2.3	Provide grant-writing and other assistance to local communities seeking funding for health facilities and public safety programs, such as Assistance to Firefighters Grants through FEMA.	X	X	X	X	X	Local governments, FEMA (USFA)	Part of Grant Writing (\$200K/yr.)	Local, DCA, FEMA

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		2012	2013	2014	2015	2016			
PF 3-2.4, 3-2.6	Provide grant-writing assistance to local communities seeking funding for police staffing and equipment programs, such as COPs grants, Resource Officers in local schools, Law Enforcement Block Grants, and Governor's Office of Highway Safety grants.	X	X	X	X	X	U.S. Dept. of Justice, Local governments	Part of Grant Writing (\$200K/yr.)	Local, DCA, Governor's Office of Highway Safety, Federal
PF 3-2.8	Assist local governments with preparation of hazard mitigation plans and other Homeland Security planning and implementation activities.	X	X	X	X	X	Local governments, GEMA, FEMA	Part of General Planning (\$350K/yr.)	FEMA, GEMA, Local
PF 4-1.1	Provide planning and grant-writing T/A to encourage/support improvement of local and state recreational facilities.	X	X	X	X	X	Local governments, Tourism Bds., RC&D	Part of General Planning (\$350K/yr.) Part of Grant Writing (\$200K/yr.)	DCA, DNR, Local Local, DCA, DNR
PF 4-1.8	Support regional efforts to provide a venue large enough to host regional and statewide sporting/other major events.	X	X	X	X	X	State Service Delivery Region 9 Staff	Part of Econ. Dev. Planning (\$110K/yr.)	DCA, DECD, Local
PF 4-2.4	Provide T/A as requested with development and improvement of museums in region.	X	X	X	X	X	Loc. Hist. Socs., Ga. Hist. Soc., Ga. Endowment for the Humanities.	Part of Preservation Planning (\$100K/yr.)	HPD, Ga. Archives

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		2012	2013	2014	2015	2016			
PF 4-2.7	Support and provide T/A with continuing new construction and/or rehabilitation of multi-purpose auditoriums throughout region, especially on technical college campuses.	X	X	X	X	X	DTAE, Local governments	Part of Econ. Dev. Planning (\$110K/yr. – New) Part of Preservation Planning (\$100K/yr.)	DCA, DECD, Local HPD
PF 5-1.1-5	Provide governmental management, grant writing, and other technical assistance to local governments to enhance governmental facilities, infrastructure, and services and their efficiency and effectiveness, including participation in state sponsored programs of recognition, and survey and other assistance.	X	X	X	X	X	Local governments, State agencies	Part of General Planning (\$350K/yr.) Part of Grant Writing (\$200K/yr.) Part of Econ. Dev. Planning (\$110K/yr.) Part of Preservation Planning (\$100K/yr.)	DCA, DNR, DECD, HPD, EDA, Local
HS1-1.1-2, 1-1.5	Coordinate efforts to improve nutritional status of senior citizens through provision of meals/material aid at senior center/congregate settings and home delivery and counseling to clients at nutritional risk.	X	X	X	X	X	Senior centers, Dieticians, Food Vendor, Food Bank	\$1.9 million	Older Americans Act, other state & local funds

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		2012	2013	2014	2015	2016			
HS 1-1.3-4	Provide education programs/information to seniors which promote healthy lifestyles, disease prevention, physical fitness, and medication management.	X	X	X	X	X	Senior Centers	\$86,339	Older Americans Act, other state & local funds
HS 1-1.6	Assist with coordinating provision of basic medical services to qualified seniors in their homes.	X	X	X	X	X	Concerted Services	\$1.5 million	Older Americans Act, other state & local funds, Medicaid
HS 1-2.2	Provide public information/assistance/intake and screening on programs/ services available to seniors (including Grandparents and those with disabilities) and their caregivers.	X	X	X	X	X		\$422,197	OAA, State & local funds
HS 1-2.1-2	Assess needs/eligibility of potential program participants, refer them to appropriate programs, and follow-up to ensure services are received.	X	X	X	X	X	Concerted Services	\$80,000	OAA, State & local funds
HS 1-2.3	Provide T/A with accessing transportation for seniors as needed through DHR Coordinated Transportation System.	X	X	X	X	X	DHR Coordinated Trans. System	\$111,085	OAA, State & local funds

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		2012	2013	2014	2015	2016			
HS 1-3	Coordinate provision of services which address functional limitations of seniors living at home, such as homemaker/ personal care assistance, Alzheimer's services, and respite for caregivers.	X	X	X	X	X	Southern Home Care, Altamaha Home Care, and Advocates for Alzheimer's Care	\$370,385	OAA, State & local funds
HS 1-4	Oversee provision of legal and ombudsman services to seniors which help maintain their rights, dignity, autonomy, and financial security, including T/A with benefit eligibility/claims; legal advice/counseling/representation by attorney; health insurance counseling and advocacy for residents of long-term care facilities.	X	X	X	X	X	Ga. Legal Services, Heart of Ga CAA	\$262,139	OAA, State & Local funds
HS 2-1.1	Prepare new 4 year plan/update Area Agency on Aging Area Plan.	X	X	X (New Plan)	X	X		\$30,000 (New Plan) \$15,000 (Update)	OAA, State & Local funds
HS 2-1.6	Conduct annual public hearings to obtain information on senior needs/issues, such as affordable health care and safe, affordable housing.	X	X	X	X	X	Advisory Committee	\$3,000	OAA, State & Local funds

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		2012	2013	2014	2015	2016			
HS 2-1.2-3, 5	Provide legislators with information needed to make informed decisions on programs/activities/funding needed by seniors through Senior Week at Capitol and other means.	X	X	X	X	X	Advisory Committee	\$1,000	OAA, State & Local funds
HS 2-1.4	Support Senior Advocacy Project which provides AAA with legislative information.	X	X	X	X	X	Georgia Gerontology Society	\$2,356	OAA, State & Local funds
HS 2-2.1, 3	Work to encourage continued designation of RC as AAA within HOGA region and its utilization for all existing and new programs/services for seniors.	X	X	X	X	X	Aging Advisory Committee, Local governments	No RC costs	OAA, State & Local funds
HS 2-2.2	Support/encourage appropriate state and federal funding to continue providing comprehensive, consistent, coordinated, and affordable services to region seniors.	X	X	X	X	X	Advisory Committee	\$1,000	OAA, State & Local funds
HO 1-1.1	Encourage and provide grant-writing T/A to local governments seeking housing rehabilitation funding, such as CDBG and CHIP programs.	X	X	X	X	X	DCA, HUD	Part of Grant Writing (\$200K/yr.)	Local, DCA
HO 1-1.3	Provide data and other T/A to local housing authorities to document need/apply for financial assistance.	X	X	X	X	X	Housing Auths.	\$5K/yr.	HUD, Local Housing Auth.

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HO 1-1.4, 1-2.2	Support improved quality of housing in region by encouraging adoption/enforcement of housing codes by local governments through shared services where feasible.	X	X	X	X	X	Local governments, DCA	Part of General Planning (\$350K/yr.)	DCA, Local
HO 1-2.3	Provide T/A to local governments seeking to update land use regulations to provide affordable housing.	X	X	X	X	X	Local governments, P&Z Bds., DCA	Part of General Planning (\$350K/yr.)	DCA, Local
HO 2-1.1, LU 1-1.2	Encourage and provide T/A to local governments seeking to adopt/enforce Ga's Uniform Construction Codes.	X	X	X	X	X	DCA, Local governments	Part of General Planning (\$350K/yr.)	DCA, Local
HO 2-2.1	Encourage/support local government's formal beautification efforts to improve community appearance, enhance landscape, and otherwise encourage quality developments.	X	X	X	X	X	Local governments, KAB, Garden Clubs, DOT	Part of General Planning (\$350K/yr.) Part of Grant Writing (\$200K/yr.) Part of Transportation Planning (\$100K/yr.)	DCA, Local Local, DCA DOT, Local

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HO 1-2, ED 3-3.7	Support provision of appropriate, adequate migrant/seasonal housing.	X	X	X	X	X	Local governments, Coop. Extens.	Part of General Planning (\$350K/yr.) Part of Grant Writing (\$200K/yr.)	DCA, Local Local, DCA
HO 2-1.2, 1.3	Support and provide T/A with adoption of land use regulations that encourage planned, managed growth, and quality housing in order to facilitate compatible housing types, allow innovative development, and stimulate private investment in quality housing.	X	X	X	X	X	DCA, Local governments	Part of General Planning (\$350K/yr.)	DCA, Local
HO 2-2.3	Provide planning and grant-writing T/A to local governments with making infrastructure improvements conducive to quality housing developments and neighborhood enhancement.	X	X	X	X	X	Local governments, DCA, GEFA	Part of Grant Writing (\$200K/yr.)	Local, DCA
HO 2-3.1	Provide T/A to local governments in adopting/amending land use regulations to include standards for all housing types, accommodating manufactured housing and ensuring its compatibility.	X	X	X	X	X	Local governments, DCA	Part of General Planning (\$350K/yr.)	DCA, Local

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LU 1-1.1	Encourage and provide T/A to local governments with establishing land use management regulations, such as zoning, subdivision regulations, and environmental protection ordinances.	X	X	X	X	X	Local governments, DCA, DNR	Part of General Planning (\$350K/yr.)	DCA, Local
LU 1-1.4	Provide T/A to local governments with consulting/updating/ implementing their adopted comprehensive plans.	X	X	X	X	X	Local governments, DCA	\$30K/plan Part of General Planning (\$350K/yr.)	DCA, Local
LU 1-1.5	Continue to expand/refine use of geographic information systems and databases within region.	X	X	X	X	X	Local governments, DCA	Part of GIS (\$150K/yr.)	Local, DCA

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LU-1-1.5	Provide T/A to local governments with the Local Update of Census Addresses (LUCA) Program in preparation for the 2010 decennial census, and with 2010 Census review.	X	X				Local governments, DCA, U.S. Census Bureau	Part of GIS (\$150K/yr.)	DCA, Census Bureau
LU 1-2, ED 3-3, NR 1-3.2	Provide planning T/A to local governments which encourages development that respects/conserves valuable agricultural land, rural character, and important natural/historic resources through location of development and infrastructure expansion within and/or near existing municipality and service areas and contributes to stability of region's agricultural base.	X	X	X	X	X	Local governments, DCA	Part of General Planning (\$350K/yr.)	DCA, Local
LU 1-3.1	Provide planning and other T/A to regional organizations and groups of counties within/outside of Region to promote sound growth/development.	X	X	X	X	X	Local governments, DCA, DECD, EDA	Part of General Planning (\$350K/yr.) Part of Econ. Dev. Planning (\$110K/yr.) Part of EDA Planning (\$100K/yr.)	DCA, Local DCA, DECD, Local EDA, Local

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LU 1-3.2	Maintain a Regional Plan which meets state standards and promotes quality growth and development within the Region.	X	X	X	X	X	DCA	Part of General Planning (\$350K/yr.)	DCA, Local
LU/Target Areas (All)	Provide T/A to local governments with establishing land use management regulations, coordinating planning as appropriate.	X	X	X	X	X	Local governments, DCA	Part of General Planning (\$350K/yr.)	DCA, Local
LU/Target Areas (All)	Provide T/A to local governments, including grant-writing, as requested in support of implementing infrastructure improvements.	X	X	X	X	X	Local governments, DCA	Part of Grant Writing (\$200K/yr.)	Local, DCA